## **NATIONAL CENTER**

for the Study of Collective Bargaining in Higher Education and the Professions



CELEBRATING OUR 50TH ANNIVERSARY CONFERENCE | 1973-2023

## Collective Bargaining in Higher Education Looking Back, Looking Forward, 1973-2023

March 26-28, 2023
Roosevelt House Public Policy Institute at Hunter College and Hunter College, CUNY
New York City

Support is provided by: AAUP, AFT, MB&J, Cullen and Dykman LLP, NEA, NCHE, PSC, SEIU, The Standard, and TIAA.

Conference Schedule

Sunday, March 26, 2023		
	Roosevelt House Public Policy Institute of Hunter College, CUNY 47-49 E. 65th St, New York, NY, 10065 (between Park and Madison Avenues)	
9:00 am - 12:00 pm ET 2nd Floor Classroom	Advisory Board Meeting (members only)	
12:00 - 12:30 pm ET Four Freedoms Room	Reception	
12:30 - 1:00 pm ET Auditorium	Welcoming Remarks William A. Herbert, Executive Director, National Center, Hunter College, CUNY Harold Holzer, Jonathan F. Fanton Director, Roosevelt House Public Policy Institute at Hunter College, CUNY	

	Jen Gaboury, PSC Chapter Chair, Hunter College, CUNY DeWayne Sheaffer, President, NEA National Council for Higher Education Alexandra Matish, J.D.—Associate Vice Provost for Academic and Faculty
	Affairs and Senior Director, Academic Human Resources, University of
	Michigan Charles Toombs, President, California Faculty Association
1:00 - 2:30 pm ET	Panel: Yesterday and Today: Experienced Administrators in Higher Education
Auditorium	Margaret E. Winters, Former Provost and Professor Emerita French and
	Linguistics, Wayne State University
	Theodore H. Curry, Associate Provost and Associate Vice President for Academic Human Resources Emeritus, Professor Emeritus, School of Human Resources and Labor Relations, Michigan State University
	Letitia Silas, Executive Director, Labor Relations, University of California
	Jeffery Frumkin, Associate Vice Provost for Academic Human Resources,
	University of Michigan (retired) Michael Eagen, Associate Provost for Academic Personnel, University of
	Massachusetts, Amherst, Moderator
2:30 – 2:45 pm ET	Break
2:45 – 4:15 pm	Panel: Yesterday and Today: Experienced Faculty Leaders in Higher
ET Auditorium	Education Jamie Dangler, former Vice President for Academics, United University
7.00.00.10.11	Professions
	Charles Toombs, President, California Faculty Association
	Kenneth Mash, President, Association of Pennsylvania State College and University Faculties (APSCUF)
	Art Hochner, Associate Professor Emeritus, Management, Temple University
	& former President, Temple Assn. of University Professionals, AFT 4531
	Penny Lewis, Secretary, Professional Staff Congress/CUNY, AFT Local #2334, Moderator
	#2334, Moderator
4:15 - 4:30 pm ET	Break
4:30 - 6:00 pm	Panel: Treasuring the Past and the Spirit of Change: Perspectives from
ET Auditorium	Experienced Arbitrators Rosemary A. Townley, Arbitrator and Mediator
, aditorium	Howard C. Edelman, Arbitrator and Mediator
	Jacquelin F. Drucker, Arbitrator and Mediator
	Homer LaRue, Labor Arbitrator, Mediator, and Professor, Howard University Law School, Moderator

6:00 - 7:30 pm ET Four Freedoms	Reception	
	Monday, March 27, 2023	
Hunter College, Campus (MC)	Hunter College, CUNY (East 68 <sup>th</sup> Street and Lexington Avenue, NYC, 10065) – Main Campus (MC)	
Roosevelt House Roosevelt House	e, 47-49 E. 65th St, NYC, 10065 (between Park and Madison Avenues) – e (RH)	
8:00 – 9:00 am ET MC West Building Lobby	Continental Breakfast	
9:00 – 9:30 am ET MC Kaye Playhouse	Welcome William A. Herbert, Executive Director, National Center, Hunter College, CUNY Anne Ollen, Managing Director, TIAA Institute Gary Rhoades, Professor and Director, Center for the Study of Higher Education, University of Arizona, JCBA Co-Editor Karen R. Stubaus, Ph.D.—Vice President for Academic Affairs, Rutgers University	
9:20 - 9:30 am 9:30 - 10:30 am ET MC Kaye Playhouse	Keynote Presentation: Introduction: Jennifer Raab, President, Hunter College, CUNY Speaker: Michael J. Sandel, Anne T. and Robert M. Bass Professor of Government, Harvard University	
10:30 – 11:00 am ET MC Kaye Playhouse	Break and Book Signing	
	Concurrent Sessions	
11:00 am – 12:30 pm ET MC Kaye Playhouse	Panel: Title IX: Its Past, Its Present, and Its Future Frazier Benya, Senior Program Officer, National Academies of Sciences, Engineering, and Medicine (NASEM) Lance Houston, Title IX Coordinator and Director of Equity & Compliance, Adelphi University	
	Risa Lieberwitz, Professor of Labor and Employment Law in the Cornell University School of Industrial and Labor Relations, and General Counsel of	

	,
	the American Association of University Professors (AAUP) Tamiko Strickman, Special Advisor to the President and Executive Director of the Office of Equity, Civil Rights, and Title IX, University of Michigan Karen R. Stubaus, Ph.D.—Vice President for Academic Affairs, Rutgers University, Moderator Alexandra Matish, J.D.—Associate Vice Provost for Academic and Faculty Affairs and Senior Director, Academic Human Resources, University of Michigan, Moderator  Panel Co-organizer: National Academies' Action Collaborative on Preventing
	Sexual Harassment in Higher Education.
11:00 am -	Panel: Looking Back, Looking Ahead: State and Federal Higher
12:30 pm ET	Education Financing Over the Past Half-Century
	F. King Alexander, Professor, Florida Gulf Coast University, Faculty Fellow,
МС	College Promise Foundation & Senior Faculty Fellow, Education Policy
Hemmerdinger	Center, University of Alabama
	Sophia Laderman, Associate Vice President, State Higher Education
	Executive Officers Association (SHEEO)
	Fred Floss, Professor, SUNY at Buffalo & Co-Director, Center for Economic
	Education
	Mary Taber, Director of Research, United University Professions
	Thomas Harnisch, Vice President for Government Relations, State Higher
	Education Executive Officers Association, Moderator
11:00 am –	Panel: The 50-Year History of Collective Bargaining at Hofstra University
12:30 pm ET	Peter C. Daniel, Professor of Biology, Hofstra University
12.30 piii L 1	Bernard J. Firestone, Professor of Political Science, Hofstra University
MC EDD	
MC FDR	Estelle S. Gellman, Professor Emerita, Hofstra University
	Elisabeth Ploran, Associate Professor of Psychology, Hofstra University
	Liora Pedhazur Schmelkin, Distinguished Professor Emeritus, Hofstra
	University
	Herman Berliner, Lawrence Herbert Distinguished Professor, Provost
	Emeritus, Hofstra University, Panelist and Moderator
12:30 – 1:30	Lunch: Food Service
pm ET	
MC West	
Building Lobby	
and RH	
1:00 – 1:30	Documentary Viewing: The Wisconsin TA Strike by Mike Oberdorfer,
pm ET	William B. Pratt, James W. Russell; Re-edited in 2021 by James W. Russell.
	In March 1070, the Teaching Assistants Association of the University of
MC	In March 1970, the Teaching Assistants Association at the University of
Hemmerdinger	Wisconsin went out on strike for twenty-four days. It was the first TA strike in
	the history of the United States. This documentary is the story of the strike
	that launched the first graduate student employee union in the country.

	Concurrent Sessions
1:30 - 3:00 pm	Panel: Past, Present and Future of Graduate Student Employee Unions
ET	Bob Muehlenkamp, first TAA President
MC	Julie Schmid, Executive Director, AAUP
Hemmerdinger	Candi Churchill, Executive Director, United Faculty of Florida  Danielle Dirocco, Organizational Specialist, National Education Association
	Emily Schkeryantz, Organizer, United Auto Workers Local 1596
	Cassidy Wagner, Vice President for Communication, Coalition of Graduate
	Employees, AFT Local 6069
	Bernard Mulligan, Retired union communicator and NYS legislative staffer
	Joseph van der Naald, PhD Candidate in Sociology, Graduate Center, CUNY, Moderator
1:30 - 3:00 pm	Panel: Collective Bargaining and Building Relationships During the
ET	COVID-19 Crisis
MC FDR	Melissa Sortman, Director, Faculty and Academic Staff Affairs, Michigan State University
WIC I DIX	Kate Birdsall, President, UNTF and Associate Professor, Michigan State
	University
	Adela Ghadimi, PhD candidate, Askew School of Public Administration and
	Policy, Florida State University
1:30 - 3:00 pm	Braden Campbell, Reporter, Law360, Moderator  Panel: Public Service Loan Forgiveness: Labor-Management
ET	Cooperation for Campus and Community Benefits
	Jeri O'Bryan-Losee, Secretary-Treasurer, United University Professions
RH 2 <sup>nd</sup> Floor	Jessica Saint-Paul, Chair, Adjunct Faculty Action Committee (AFAC), Lead,
Classroom	Student Debt Clinic Trainer, Los Angeles College Faculty Guild, Local AFT 1521
	Winston Berkman-Breen, Deputy Director for Advocacy and Policy Counsel,
	Student Borrower Protection Center, Moderator
1:30 - 3:00 pm	Panel: Exploring the Retirement Income Equity Gap
ET	Brent Davis, Senior Economist, TIAA Institute John Dorsa, Chief Pension Officer, Office of the New York City Comptroller
RH Auditorium	Valerie Martin Conley, Provost and Vice President for Academic Affairs, Idaho
	State University
	Anne Ollen, Managing Director, TIAA Institute, Panelist and Moderator
3:00 - 3:30 pm	Break with Snacks
ET   MC West	
Building Lobby	
& FDR, East	
702 & RH	

	Concurrent Sessions
3:30 - 5:00 pm ET MC Hemmerdinger	Panel: Past and Present of Collective Bargaining for Contingent Faculty Job Security: Labor Perspectives from the University of California, the University of Michigan and the City University of New York Stacy Steinberg, Lecturer, UC San Diego, and UC-AFT Steward Kirsten Herold, President, Lecturers' Employee Organization, AFT Local 6244 Eric Beuerlein, Vice President, Lecturers' Employee Organization, AFT Local Luke Elliott-Negri, Legislative Representative, PSC-CUNY and Researcher, CUNY School of Labor and Urban Studies Alissa G. Karl, Vice President for Academics, United University Professions, Moderator
3:30 - 5:00 pm ET MC FDR	Panel: Salary Equity in Higher Education Johanna E. Foster, Ph.D., Associate Professor of Sociology, Helen Bennett McMurray Endowed Chair of Social Ethics, Department of Political Science and Sociology, President and former Chief Negotiator, FAMCO AAUP-AFT, Monmouth University Lisa Dinella, Professor and Principal Investigator of the Gender Development Laboratory and Director of Program in Gender and Intersectionality Studies (PGIS), Monmouth University Jennifer McGovern, Associate Professor, Faculty Athletics Representative and Sociology Program Director, Monmouth University Annie Kopecky, Lecturer, University of Pennsylvania Barbara Bowen, former President, Professional Staff Congress/CUNY, AFT Local #2334, Moderator
3:30 - 5:00 pm ET	Panel: Medical Training and Collective Bargaining: Histories and Challenges
RH 2 <sup>nd</sup> Floor Classroom	Dr. Srinivas Pentyala, Professor & Director of Translational Research in Anesthesiology & SARAS Coordinator; Faculty in Orthopedics & Rehabilitation, Urology, Health Sciences, Physiology & Biophysics, Stony Brook School of Medicine Thomas H. Riley, Jr., Executive Director of Labor and Employee Relations and Special Counsel for the University of Illinois System David Dashefsky, Director of Strategic Campaigns, CIR-SEIU Healthcare Sara Slinn, Associate Professor, Osgoode Hall Law School, York University, Moderator
3:30 - 5:00 pm ET RH Auditorium	Panel: College Athletes as Employees Under the NLRA Joshua Nadreau, Fisher Phillips LLP Gabriel Feldman, Tulane Law School Mark Gaston Pearce, Executive Director, Workers' Rights Institute, Georgetown University Law School, and former National Labor Relations Board Chairman Jeffrey Hirsch, Geneva Yeargan Rand Distinguished Professor of Law, University of North Carolina School of Law, Panelist and Moderator

5:15 - 7:30 pm ET	Labor Issues Facing Independent Musicians: Presentation, Discussion and Reception  Marc Ribot, Guitarist and Composer	
RH	Phillip Golub, Pianist and Composer	
Four Freedoms	Amir Elsaffar, Trumpeter and Composer	
and	Sulynn Hago, Guitarist and Composer	
Auditorium	Moderated by Larry Blumenfeld, writer (Wall Street Journal, Daily Beast,	
	others)	
	Co-sponsored by the Music Workers Alliance.	
	Tuesday, March 28, 2023	
Hunter College, Campus (MC)	CUNY (East 68 <sup>th</sup> Street and Lexington Avenue, NYC, 10065) – Main	
Roosevelt House Roosevelt House	e, 47-49 E. 65th St, NYC, 10065 (between Park and Madison Avenues) – e (RH)	
8:00 – 9:00 am ET MC West	Continental Breakfast	
Building Lobby and RH		
	Concurrent Sessions	
9:00 – 10:30 am ET	Panel: Cultivating a Collaborative Culture in a Climate of Semi- Permanent Austerity	
	Nicholas DiGiovanni, Partner, Morgan, Brown & Joy, Chief Negotiator,	
MC	University System of New Hampshire	
Hemmerdinger	Kimberly Harkness, Executive Assistant to the Provost and former Director of	
	Human Resources, Keene State College	
	Emile Netzhammer III, Chancellor, Washington State University, Vancouver,	
	former Provost at Keene State College	
	Patrick Dolenc, Professor of Economics, Keene State College, Chair of Keene	
	State College faculty union bargaining team, Panelist and Moderator	
9:00 - 10:30	Panel: Collective Bargaining and Governance: In Harmony or In	
am ET	Conflict?	
	Amitabha Bose, President, NJIT Professional Staff Association/AAUP	
MC FDR	Fadi Deek, former Provost & Senior Executive Vice President and Dean of the	
	College of Science and Liberal Arts, NJIT	
	Rene Castro, CFA Member, CSU, Dominguez Hills	

	Carl Levine, Levy Ratner Christopher Sinclair, Secretary/Treasurer, AAUP, Moderator
9:00 - 10:30	Panel: Labor and Anti-Discrimination Rights at Religiously-Affiliated
am ET	Institutions
DUEE	Gerald J. Beyer, Associate Professor of Christian Ethics, Villanova University
RH FF	Saerom Park, Assistant General Counsel, SEIU
	Sarah M. Phelps, General Counsel, Trinity Washington University Michael Loconto, Labor Arbitrator, Loconto ADR, Moderator
9:00 – 10:30	Panel: Higher Education Unionization: Perspectives from Labor
am ET	Relations Agencies
RH	John Wirenius, Chairperson, New York State Public Employment Relations
Auditorium	Board
	Marjorie Wittner, Chairperson, Massachusetts Commonwealth Employment Relations Board
	Mary Beth Hennessy-Shotter, Director of Conciliation and Arbitration, NJ
	Public Employment Relations Commission
	Michael P. Sellars, Executive Director, Washington State Public Employment Relations Commission, Moderator
	Co-sponsored by the Association of Labor Relations Agencies.
10:30 am – 11:00 am ET MC West Building Lobby & FDR, East 702 & RH	Break with Snacks
	Concurrent Sessions
11:00 am -	Panel: History of Full-time and Part-time Contingent Faculty
12:30 pm ET	Unionization since the Early 1990s
MC	Joseph P. McConnell, Morgan, Brown & Joy
Hemmerdinger	Anne McLeer, Director of Higher Education and Strategic Planning, SEIU Local 500
Hellinger	Andrew Cantrell, Field Service Director, Illinois Federation of Teachers
	Scott C. Merrill, Senior Director of Labor Operations and Senior Labor
	Counsel, Northeastern University
	Katherine H. Hansen, Gladstein, Reif & Meginniss, LLP, Moderator

11:00 am -	Panel: Factors Impacting Enrollment Trends, 1973-2023
12:30 pm ET	James Castagnera, Adjunct Professor of Law, Drexel University, former
	Associate Provost/Legal Counsel for Academic Affairs, Rider University
MC FDR	Brad Litchfield, Assistant Provost for Finance and Administration, Academic
	Affairs, Montclair State University
	Karina Salazar, Assistant Professor, College of Education, University of
	Arizona
	Nicole S. Bennett, Associate Provost & Assistant Vice President, Academic
	Affairs, Hunter College, Moderator
11:00 am -	Panel: Non-Discrimination Contract Clauses: Substance and Procedures
12:30 pm ET	Erin Ward, PhD Student in Sociology, CUNY Graduate Center
12.00 pm E1	Anu Biswas, Graduate Student, CUNY School of Labor and Urban Studies
RH FF	Melanie Kruvelis, Graduate Student, CUNY School of Labor and Urban
	Studies
	Natasha Baker, Novus Law Firm, Inc.
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	Ege Yumusak, Lecturer, Columbia University
	Nato Green, Collective Bargaining Coordinator, SEIU Local 1021
44.00	Ana Avendaño, Adjunct Professor of Law, CUNY School of Law, Moderator
11:00 am -	Panel: Annual Legal Update (CLE)*
12:30 pm ET	Amy L. Rosenberger, Willig, Williams & Davidson
	Monica C. Barrett, Bond, Schoeneck & King PLLC
RH Auditorium	Henry Morris, Jr., Partner, ArentFox Schiff LLP
	Aaron Nisenson, Senior Legal Counsel, AAUP
	Brian Selchick, Cullen and Dykman LLP, Moderator
12:30 – 1:30	Lunch: Food Service
pm ET	
MC	
West Building	
Lobby and RH	

## \*CLE Credits provided by Community Legal Resource Network at CUNY School of Law

This CLE program is approved for both experienced and newly admitted attorneys. Under Continuing Legal Education regulations, CLE credit will be offered only to those attorneys completing entire sessions; attorneys attending only part of a session are not eligible for partial credit. Attorneys arriving late are welcome to attend the program but will not be eligible for credit.